Our Board of Directors and Advisory Board members come from a diverse range of backgrounds and experience, and bring important perspectives to the guidance of our work.

### BOARD OF DIRECTORS

<table>
<thead>
<tr>
<th>Gary Becker</th>
<th>Erika Jaramillo</th>
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<tr>
<td>Board Chair</td>
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<tr>
<td>Lauryn Bianco</td>
<td>Susan Lange</td>
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<td>1st Vice Chair</td>
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<tr>
<td>Nathan Rothschild</td>
<td>Katie Maxwell</td>
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<td>2nd Vice Chair</td>
<td>Robert Mohelnitzky</td>
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<tr>
<td>Brad Smith</td>
<td>Thomas Muise</td>
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<td>3rd Vice Chair</td>
<td>Marty Pruitt</td>
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<td>Lyle Ford</td>
<td>Mel Ryan</td>
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<td>Secretary</td>
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<td>Lydia Hunter</td>
<td>Chris Shea</td>
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<td>Treasurer</td>
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<td>Steve Banzhaf</td>
<td>Douglas Taren, PhD</td>
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<td>Susan Barrable</td>
<td>Andes Valenzuela</td>
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<td>Cathy Bradley</td>
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<td>Raevyn Crews</td>
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<td>Jesus Garcia</td>
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### ADVISORY BOARDS

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<th>Amado &amp; Green Valley</th>
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<tr>
<td>Roy Dickover</td>
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<td>President</td>
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<td>Larry Kempton</td>
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<tr>
<td>1st Vice President</td>
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<tr>
<td>Julie Reppenhagen</td>
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<td>2nd Vice President</td>
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<td>Patty Jowell</td>
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<td>Recorder</td>
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<td>Michael Aarons</td>
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<td>Larry Backus</td>
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<td>Lorena Garcia Cavazos</td>
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<td>Bill McCreery</td>
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<td>Laura Peters</td>
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<td>Susan Barrable</td>
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<td>President</td>
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<td>Lisa Shafer</td>
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<td>1st Vice President</td>
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<tr>
<td>John Farrell</td>
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<td>2nd Vice President</td>
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<td>Maddy Bynes</td>
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<td>Stacey Christian</td>
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<td>Leslie Gilpatrick</td>
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<td>Marsha Johnson</td>
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<td>Carson Mehl</td>
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<td>Christina Noriega</td>
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<td>John Officer</td>
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<td>Charlie Post</td>
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<td>Audra Winters</td>
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DEAR FRIENDS & NEIGHBORS,

Here’s what you’ve taught us this year: that none of us can do it alone.

You continue to teach us about the power of community, about coming together to care for each other. We are nothing without you—we exist only in the power of your collective generosity.

This year, you’ve taught us that building a healthy community is about more than healthy food—it’s about building connections. It’s about sharing meals with our neighbors, growing food together in the desert, and listening to the needs of the people we serve.

Community and connection—there is nothing else that will move us forward.

In these pages, you’ll read about the work we’re doing with and for our neighbors in rural Arizona, the bright futures of local kids growing at local gardens, and the seniors who are designing the services their peers need and deserve.

This work is all possible because of you, our donors and our friends.

We thank you—for the generosity of your spirit, for the meals you share with friends and neighbors, and for the hope you inspire in all of us. Thank you for being part of a community that cares for each other.

You are moving us forward.

In gratitude and solidarity,

Michael McDonald  
Chief Executive Officer  
& President

Gary Becker  
Board Chair
A HEALTHY FINANCIAL POSITION

Annual Operating Revenue, Fiscal Year 2019

- DONATED FOOD: $110,424,302
- GOVERNMENT GRANTS: $3,860,543
- CONTRIBUTIONS: $11,956,558
- MISCELLANEOUS: $2,566,352

Total: $128,807,755

Annual Operating Expenses, Fiscal Year 2019

- FOOD & PROGRAMS: $124,015,466
- ADMIN & FUNDRAISING: $3,724,754

Total: $127,740,220

Net Assets & Expenses

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>EXPENSES</th>
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<tbody>
<tr>
<td>With Donor Restrictions: $2,290,069</td>
<td>Health &amp; Food: $121,406,763</td>
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<tr>
<td>Without Donor Restrictions: $20,453,651</td>
<td>Education: $646,227</td>
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<tr>
<td>TOTAL NET ASSETS: $22,743,720</td>
<td>Community Development: $1,962,476</td>
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<td>PROGRAMS EXPENSES TOTAL: $124,015,466</td>
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<td>Fundraising: $1,953,311</td>
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<td>Administration: $1,771,443</td>
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<td>TOTAL EXPENSES: $127,740,220</td>
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View our 990 here: communityfoodbank.org/financials
“Growing up, my family had tough times when food was scarce. We didn’t have a community food bank to go to for help, and our bellies ached. I hope this gift helps prevent some other children from feeling that ache.”

— Jacqueline M., donor

**HERE’S WHAT YOU MADE POSSIBLE THIS YEAR:**

- Nearly 10,000 families, seniors, and kids attended nutrition education classes
- 5 Resource Center locations where our neighbors can access resources beyond food
  - AMADO • GREEN VALLEY
  - MARANA • NOGALES • TUCSON
- 421,121 meals prepared at Caridad Community Kitchen for seniors, families, kids, and homeless individuals
- 68,892,340 pounds of food distributed
- 46,175,174 pounds of fresh produce distributed
- 254,878 food boxes distributed to 187,054 individuals and families
- 23,590 donors like you contributed over $11 million to make our community a better place
- Volunteers contributed 198,625 hours, a value of over $5 million

2019 GRATITUDE REPORT | 5
“It felt good to have my voice heard.”
CONNECTING SENIORS

“Seniors who have been hungry—we’re the ones who know what other seniors need.”

Bobbie’s Story

Bobbie is one of five local seniors who joined us to work on an exciting new project: a grant from Feeding America to explore innovative solutions to senior hunger.

The result? Seniors designing hunger relief programs for other seniors.

We worked with nonprofit Design Impact on client-centered design to learn more about senior hunger with and from seniors.

“I think it’s important for older folks to have a voice,” says Bobbie. “The people who are receiving services should have a say in what they look like.”

Our team of seniors knew right away that social isolation often goes hand in hand with hunger. The programs they piloted worked to address this: cooking classes and grocery distributions that built community around food.

“You want to feel comfortable where you’re going to get food,” says Bobbie. “It should feel like you’re just going to meet friends. Like you’ve always got a place to go where people know you.”

The programs also focused on senior-specific nutrition—foods that address common diet-related diseases like diabetes and high blood pressure.

“I know what it feels like to need help,” says Bobbie. “I’ve been there. So I can help make it better for other seniors, and I feel like I’m doing a good thing.”

Innovative solutions to senior hunger and a place at the table for those most impacted: it’s all possible because of you.
THE RURAL CONNECTION

Your support reaches deep into rural areas of southern Arizona—places like Our Neighbors Farm and Pantry in Safford.

With only three staff members and several hardworking volunteers, Our Neighbors Farm and Pantry serves over 400 people a month.

They also grow organic fruits and vegetables that are distributed at the pantry, where they’re offered to people like Paul.

“I’m on a tight budget. Everything here is what I eat and use,” says Paul. Paul lives on his own. “I don’t need no T-bone steak. This is a blessing.”

Paul has arthritis and uses two canes to make his way through the pantry. A volunteer helps as he chooses the produce, canned foods, bread, and other donated goods to fill his cart for his monthly visit.

Your support allows us to partner with Our Neighbors Farm and Pantry and hundreds of other nonprofits across southern Arizona—and to help people like Paul.

We know that rural areas have high rates of hunger, plus additional barriers, like a lack of transportation. Agencies like Our Neighbors Farm and Pantry are working against this—distributing senior food boxes and fresh produce delivered from the Community Food Bank.

Your gifts also funded a capacity-building grant that has allowed them to replace an outdated computer system, purchase water harvesting tanks, and install a new pollinator garden.

*Your support is doing so much more than fighting hunger in Tucson—it’s building healthier communities across five counties in southern Arizona.*

---

We partner with 385 other nonprofits, schools, churches, and more

$356,769 provided in capacity-building grants for partner agencies working in hunger relief and community health

Volunteers pack emergency food bags at the Community Food Bank main warehouse five days a week.
"I don’t need no T-bone steak. This is a blessing."

Community Food Bank drivers deliver the bags to rural sites and partner agencies in five southern Arizona counties. These include smaller food banks and pantries, faith communities, and other nonprofits.

About 1,050 bags are assembled by volunteers during an average shift.

An emergency food bag packed in Tucson can end up more than 160 miles away in Clifton, or in rural places from Ajo to Duncan.
“My favorite thing about gardening? Everything.”
GROWING CONNECTIONS

“The food you grow yourself tastes better than the food at the store,” says 9-year-old Amaya. “It’s because you grew it with love.”

Veronica, Amaya, Elmer, and Diego’s Story

Veronica is a teacher at Elvira Elementary, where she also runs the Student Wellness and Gardening Club. Her kids can’t get enough of the garden.

“I like the broccoli, the asparagus, the strawberries, the celery,” says 7-year-old Elmer, ticking them off on his fingers.

“Me too,” says Amaya. “I love the celery.”

The garden at Elvira is part of the Farm to Child program, bringing lessons about gardens, growing food, nutrition, and the environment to local kids.

Your gifts also fund programs like Farm to Institution, which brings fresh produce from local farms to school cafeterias. A recent shipment of local Asian pears was a big hit at Elvira.

“It was cool that the pears were grown here,” says Amaya. “They weren’t from a store.”

The kids are enthusiastic about gardening and healthy food—and awestruck every time they learn something new. With your support, local kids are growing up to be healthy, curious, and compassionate.

“We’re sharing love with nature and other people,” says Elmer. “Instead of keeping it to ourselves.”

Your gifts are growing bright futures for local kids. Thank you!

Because of you...

100,000+ servings of local produce were grown with help from the Community Food Bank

A new community garden in Nogales is already in full bloom!

31,524 educational hours were provided at school gardens and cafeterias

Nearly 5,000 neighbors attended community farm and garden workshops and events last year
A HEALTHIER VARIETY

Trade mitigation brought an unprecedented opportunity to southern Arizona.

It was a record year for us, thanks to millions of pounds of USDA bonus foods we received as a result of trade mitigation. It also meant that we needed your help. We asked you to step up and help us provide storage and infrastructure to handle the influx of food—and you did. With your generous support, we were able to distribute protein and dairy products that we don’t often get.

Local kids going home with gallons of milk? You made that happen.

TOP 5 FOOD DRIVES

1. National Association of Letter Carriers
   284,050 lbs

2. Winterhaven Festival of Lights
   56,238 lbs

3. Pima County Fair
   27,914 lbs

4. The Highlands at Dove Mountain
   15,626 lbs

5. HSL Properties
   15,200 lbs

In total, you donated 885,138 pounds of food last year!

SEEDS OF LIFE

Seeds of Life donors are generous individuals who have made the Community Food Bank a priority in their planned giving. We thank the following donors, whose gifts were realized last year and whose legacy lives on in the continued work to build a healthy, hunger-free community.

Andruch-Handcox Survivor’s Trust
Royce E. Ballinger
Tam T. De Witt
Mary L. Doering
Richard Lee Friedman
Robert L and Joan Hall

Carol L. Merfeld
Audrey Jean Merriman
Rose Mofford
John R Riley
Clovis J. Snider
Ronald G. Steele

Thank you to all 175 donors who continue to think of us in their planned giving. We’re honored to be part of your plans.
20 YEARS OF LOCAL FOOD

Our Farmers’ Market celebrated **two decades** of providing fresh, local food to our communities, building economic opportunities for local growers, and serving as a community gathering space. With your help, the market supports the local food system while making fresh produce **accessible to low-income families**. Thank you for growing with us!

NO STUDENT GOES HUNGRY

We’re happy to welcome Pima Community College as one of our newest partners. Their **new food pantries** at both the West and Desert Vista campuses are a student and staff-driven initiative, led by folks who recognized the need among the campus community. Thank you for making sure that no student, of any age, goes hungry.

KEEPING IT FRESH

A new program called FRESH2 (Food Resources Expanded to Support Health) is creating **healthier emergency food boxes**, including a therapeutic box specifically for people with diabetes. It’s a program with the potential to influence other **food banks nationwide**. As one program participant says, “They’re giving us the right tools. They’re giving us good choices.”

CORPORATE & FOUNDATION PARTNERS

Abbett Family Foundation
Aberdeen Group
Ace Hardware Stores, Inc.
AHS Foundation
Albertsons Companies Foundation
American Endowment Foundation
Andeavor
Arizona Combined Federal Campaign
Arizona Commission on the Arts
Arizona Community Foundation
Arizona Department of Economic Security
Arizona Department of Education
Arte De La Vida
Ashton Family Foundation
AssuredPartners of Arizona, LLC
Atlantis Realty & Development
Ayco Charitable Foundation
Bank of America
Bank of America Foundation
Bashas’, Inc.
BBVA Compass
Blue Cross Blue Shield of Arizona, Inc.
Buuck Family Foundation
Cactus Melon Dist Inc.
Calixtro
Capital One
Cardinals Charities, Inc.
Casino Del Sol
Caterpillar Foundation
CenturyLink Clarke M. Williams Foundation
Charles and Gertude Gordon Foundation
City of Tucson
Community Foundation for Southern Arizona
Connie Hillman Family Foundation
Country Fair White Elephant, Inc.
CP Produce
Darden Foundation
Davis Selected Advisers, L.P.
Del Campo Supreme Inc.
Delightful Quality Produce
The Denton Family Foundation
Desert Diamond Casinos & Entertainment
Diamond Foundation
Diane & Bruce Halle Foundation
Divine Flavor, LLC
Dorothy Harmsen & Bill Harmsen, Sr. Charitable Foundation
Dulcinea Farms LLC
Eagle Eye Produce
Earl M. & Margery C. Chapman Foundation
Eliot Spalding Foundation
Thomas and Jeanne Elmezzi Private Foundation
Enterprise Holdings Foundation
Federal Emergency Management Agency
Feeding America
Fiesta Events, Inc.
The Fink Family Foundation
A CARING COMMUNITY

When the Federal Government shut down, you stepped up.

An unprecedented 35-day shutdown of the Federal Government showed us one thing—hunger can happen to anyone. And it showed us another thing—that you’ll always step up to help. With your support, we held extra emergency food distributions for furloughed employees.

Trucks loaded with fresh produce, bread, milk, and other pantry staples hit the road to Federal Corrections Institutions in Tucson and Safford, the Tucson airport, and other locations.

“It helped a lot,” said one federal employee, who was facing two missed paychecks with a young family to feed.

Over 850 emergency food boxes were distributed to furloughed federal employees

4 extra food distributions were held, some early in the morning so federal employees could get there

Corporate & Foundation Partners, continued

Five Crowns Inc.
FLSmidth Krebs
Food for Needy Inc.
Fox Restaurant Concepts
Fred & Christine Armstrong Foundation
Freeport-McMoRan Foundation
Fry’s Fund
Geico Philanthropic Foundation
GEMCO Produce Dist.
Giumarra Company
The Glenmede Trust Company
Green Valley Decorative Rock, Inc.
Green Valley Pecan Company
Green Valley/Sahuarita Association of Realtors
Greenpoint Distributing LLC
Gugino & Mortimer, PLC
Hershey Corporation
HSL Properties
iDeal HarBest LLC
The Jacques Pepin Foundation
Jade Tree Foundation
Jasam Foundation of Arizona
JC Distributing Inc.
Jewish Community Foundation of Southern Arizona
Jim Click Automotive Team
John & Helen Murphey Foundation
John M. Simpson Foundation
Joseph Stanley Leeds Charitable Foundation
Joy In Childhood Foundation Inc.
Kaliroy Produce
Kautz Family Foundation
Keegan, Linscott & Kenon P.C.
Kingfisher Bar and Grill
Kroger
La Posada at Park Centre, Inc.
Lennar Foundation
Lichtenheld Family Foundation
Long Realty Cares Foundation
Long Realty Green Valley
Lucille E. Williams Foundation
MagMod
Marshall Foundation
MAS Melons & Grapes LLC
Master’s Touch Brand LLC
Mr. Heads
NatureSweet Ltd, (formerly Eurofresh)
New Belgium Brewing Co., Inc.
Norman & Joan Kinsey Foundation
Northern Trust Charitable Giving Program
Patrick Peterson Foundation for Success
Phoenix Suns Charities
Pima Canyon Estates
Pima County
Pima County Community Action Agency
Pima County Public Library
Pocono Charitable Foundation
Produce House LLC
A RECORD WEATHER DAY

It was a record-breaking year in a lot of ways! Our Nuestra Tierra Learning Garden and Las Milpitas Community Farm saw snow for the first time in years—but it didn’t stop us from growing food, learning together, and building a strong, healthy community. Thanks for standing with us on even the coldest Arizona days!

FRESH FOOD FOR ALL

Your gifts put fresh produce on the table for families who need it. Last year, we distributed over 46 million pounds of fresh produce! And you’re doing more than feeding southern Arizona—when we were sure that Arizona families had all the produce they needed, we shipped fresh fruits and veggies to 33 food banks in 30 states across the country. Thank you for helping us put fresh food on the table!

GRADUATING WITH CONFIDENCE

With your support, 26 students completed 7,068 hours of classroom and kitchen training at Caridad Community Kitchen’s culinary training program, where they learned kitchen skills, participated in internships at local restaurants, and prepared over 100,000 meals for local kids and seniors. Cooking for the community and starting a new culinary career—you make it possible.
THE COMMUNITY FOOD BANK, a nonprofit 501(c)(3) charity, relies on over 140 employees and hundreds of community volunteers to ensure that the people of southern Arizona have access to the food and programs they need. The food bank is based in Pima County and also serves Cochise, Graham, Greenlee, and Santa Cruz counties. The Community Food Bank provides services to eligible applicants without regard to race, color, creed, religion, handicap, age, national origin, sexual orientation, political beliefs, or gender.